OPERATING AGREEMENT

between

HASTINGS BOROUGH COUNCIL

and

LOVE HASTINGS LIMITED

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Dated the day of 2022

Between

- (1) **HASTINGS BOROUGH COUNCIL** ("the Council") of Muriel Matters House, Breeds Place, Hastings, TN34 3UY; and
- (2) **LOVE HASTINGS LIMITED** ("the **BID Company**") registered as a company limited by guarantee in England with company number 10573685 whose registered office is Rock House, Cambridge Road, Hastings, TN34 1DT.

(together a "party or parties")

Background

- A The Council is the billing authority for the purposes of the Local Government Act 2003 and is responsible for collecting the BID Levy and administering the BID Revenue Account which shall be used towards the operation of the BID within the area of the Council and the funding of the BID Arrangements
- B With effect from 1 April 2022, the BID Company will be responsible for the operation of the BID and for using the BID Levy for the purposes of achieving the objectives and aspirations set out in the BID Arrangements.
- C The Council will recharge the BID Company for the cost of operating the ballot process on their behalf regardless of the outcome of the ballot. The Council will invoice the BID Company within one month of the outcome of the ballot.
- D Both parties wish to confirm the arrangements by which the BID Levy is collected together with general arrangements as to the relationship to be established between the Council and the BID Company for the duration of the BID.
- E The purpose of this Agreement is to:
 - establish the procedure for setting the BID Levy.
 - confirm the basis upon which the Council will be responsible for collecting the BID Levy.
 - set out the procedures for accounting and transference of the BID Levy.
 - provide for the monitoring and review of the collection of the BID Levy.
 - confirm the manner in which the Council's expenses incurred in collecting the BID Levy shall be paid including any recovery or enforcement costs.

 provide for the monitoring and review of the spending of the BID Levy by the BID Company and its internal control arrangements.

It is agreed as follows:

1 <u>Definitions</u>

"Annual Report" means a report to be prepared by the Council, (if requested) which details the following:-

- (i) the total amount of BID Levy collected during the relevant Financial Year;
- (ii) details of the success rate for the collection of the BID Levy;
- (iii) the Council's proposals (if any) to help improve its efficiency in the collection and enforcement of the BID Levy; and
- (iv) details of those BID Levy Payers who have paid the BID Levy and those who have not paid the BID Levy.

"Bad or Doubtful Debts" shall have the same meaning as further described in Indicative Budget of Schedule 3 of the Regulations;

the "Balancing Payment" means the difference between the sum of the First and Second Payment less the retention and the actual total sum of the BID Levy collected by the Council for the relevant Financial Year as ascertained by Council and notified to the BID Company within three (3) calendar months after the end of the financial year in question. If the aggregate of the two former payments exceed the latter, it is negative, if the aggregate of the former payments is less than the latter, it is positive;

"BID" means Business Improvement District as defined by the Local Government Act 2003 Part 4 and The Business Improvement Districts (England) Regulations 2004

the "BID Area" is identified on the map in Schedule 2;

the "BID Arrangements" means those arrangements to be put in place pursuant to the Regulations for the operation of the BID;

the "BID Company's Report" means a report for each Financial Year to be prepared by the BID Company which details the following:

- (i) the total income and expenditure of the BID;
- (ii) other income and expenditure of the BID Company not being the BID Levy;
- (iii) the various initiatives and schemes upon which the BID Levy has been expended by the BID Company;

the "BID Internal Control Arrangements" means the arrangements put into place by the BID Company under Clause 3.2 as revised from time to time under Clause 3.2 following an independent review;

the "BID Levy" means the charge to be levied and collected within the BID area pursuant to the Regulations;

"BID Levy Payer(s)" means the non-domestic rate payers responsible for paying the BID Levy;

the "BID Levy Rules" means the rules set out in Schedule 1 of this Agreement which sets out how the BID Levy will be calculated, details of Exempt Properties and other requirements related to the BID Levy (as may be amended by a successful alteration ballot pursuant to the Regulations);

the "BID Proposals" means the BID Company's BID Proposals (Business Plan) set out in **Schedule 3** to this Agreement.

the "BID Revenue Account" means the account to be set up in accordance with Regulation 14 and operated in accordance with Schedule 3 of the Regulations;

the "BID Term" means the period commencing on the Operational Date and expiring on 31st March 2027;

"CLA" means the Commission for Local Administration;

"Confidential Information" means:

- All information relating to this Agreement which includes, but is not limited to, commercial, financial, technical, operational or other information in whatsoever form (including information disclosed orally) which concerns the business and affairs of a party including information disclosed prior to the date of this Agreement, where one party can demonstrate to the other party that disclosure would cause considerable harm;
- All information reasonably designated as such by either party in writing together with all other information which relates to the business, affairs, products, developments, trade secrets, know-how, personnel, customers and suppliers of either party being information where one party can demonstrate to the other party that disclosure would cause considerable harm;
- Any information which is agreed by the parties at the Execution Date or any time prior to publication of this Agreement or any part of it under the Freedom of Information Act 2000 or any other legislation as being commercially sensitive;

"Confidentiality Expiry Date" means the date one (1) year following the expiry of the BID Term;

the "Contributors" means the BID Levy Payers or other contributors making voluntary contributions to the BID Company;

"Demand Notice" shall have the same meaning ascribed to it as further set out in paragraph 3 of Schedule 4 of the Regulations;

"Dispute Resolution Procedures" means the procedures set out in Clause 17:

"DPA" means the Data Protection Act 1998:

"EEA State" means a state which is a contracting party to an agreement on the European Economic Area pursuant to Section 70 DPA;

"Execution Date" means the date of the execution of this Agreement by the parties;

the "Exempt Properties" means those class or classes of properties as identified in the BID Levy Rules which shall be exempt from any requirement to pay the BID Levy;

the "**Financial Year**" means the period of twelve (12) consecutive months from 1st April to the following 31st March;

the "First Payment" means the sum payable by the Council to the BID Company in respect of the BID Levy collected from the BID Levy Payers by the date such payment becomes due in accordance with this agreement less the Retention.

"Expenses" means administrative expenses incurred by the Council in respect of all reasonable costs arising out of compliance with its obligations under this Agreement and the Regulations provided that such costs shall not exceed 3.5% of the total value of the BID Levy collected in any one Financial Year.

"FOIA Scheme" means the Council's current published scheme under Section 19 Freedom of Information Act 2000;

"Hereditament" shall have the same meaning as defined in Regulation 1 (2);

"Legislation" means any Act of Parliament or subordinate legislation within the meaning of Section 21 (1) of the Interpretation Act 1978, any exercise of the Royal Prerogative, and any enforceable community right within the meaning of Section 2 of the European Communities Act 1972, in each case in the United Kingdom;

"Liability Order" has the meaning given in Regulation 10 of the 1989 Regulations;

the "Operational Date" means 1 April 2022 being the date upon which the BID Arrangements come into force;

"Personal Data" is defined by DPA;

"Public Meeting" means the meeting to be held of all BID Levy Payers pursuant to Regulation 18(1)(a)(ii);

the "**Regulations**" means the Business Improvement Districts (England) Regulations 2004 SI 2004 No. 2443 and such amendments made from time to by the Secretary of State pursuant to Section 48 Local Government Act 2003;

"Relevant Authority" means any court with the relevant jurisdiction and any local, national or supra-national agency, inspectorate, minister, ministry, official or public or statutory person of the government of the United Kingdom or of the European Union;

"Reminder Notice" means the notice to be served by the Council pursuant to Clause 7.2;

"Retention" means the sum of £9,000 or such other sum as is agreed by the parties to be retained by the Council in the BID Revenue Account for the purpose of refunds. At the end of the BID Term any sum not used for refunds during the term will be paid to the BID Company.

"Second Payment" means the sum payable by the Council to the BID Company in respect of the BID Levy collected from the BID Levy payers since the date of the First Payment less the Retention.

"Working Day" means a day (other than a Saturday or a Sunday) on which banks are open for domestic business in the city of London:

the "1989 Regulations" means the Non Domestic Rating (Collection and Enforcement) (Local Lists) Regulations 1989 SI 1989 No 1058.

2 <u>Statutory Authority and Interpretation</u>

- 2.1 This Agreement is made pursuant to Part 4 of the Local Government Act 2003 and the Regulations.
- 2.2 This Agreement shall be interpreted according to the following provisions, unless the context requires a different meaning:
 - 2.2.1 words importing persons shall, where the context so requires or admits, include individuals, firms, partnerships, trusts, corporations, governments, governmental bodies, authorities, agencies, unincorporated bodies of persons or associations and any organisations having legal capacity;

2.2.2 references to any statutes and statutory instruments are to be construed as references to those statutes and statutory instruments as from time to time amended or to any statutes and statutory from time to time replacing, extending, consolidating or amending the same.

3 Commencement

- 3.1 This Agreement is conditional upon and shall not take effect until the Operational Date.
- 3.2 This Agreement shall terminate on the expiry of the BID Term

4 <u>Calculating the BID Levy</u>

- 4.1 No later than fourteen (14) days prior to 1st April in each Financial Year, the Council shall calculate the BID Levy due from each BID Levy Payer in accordance with the BID Levy Rules.
- 4.2 Confirm in writing by the 30th April each year to the BID Company the BID Levy payable annually by each BID Levy Payer.

5 The BID Revenue Account

- 5.1 The Council will continue to use a BID Revenue Account and confirm in writing to the BID Company that the BID Revenue Account will continue to be used.
- 5.2 The BID Company shall provide the Council with details of its own bank account within 7 (seven) days prior to each Financial Year into which payments are to be made by the Council and give reasonable notice to the Council of any change of bank account.

6 Debits from the BID Revenue Account

- 6.1 The Council shall debit a service charge of 3.5% of the income collected to cover its costs of collecting the BID Levy. The Council agrees that it shall only debit:
 - 6.1.1 the service charge calculated against the First Payment, the Second Payment and the balancing payment less the Retention.
 - 6.1.2 Bad or Doubtful Debts and
 - 6.1.3 Any other Expenses

7 Collecting the BID Levy

7.1 The Council shall serve a Demand Notice on each BID Levy Payer at the start of each Financial Year and thereafter as necessary and shall

- continue to calculate the BID Levy and serve Demand Notices in each Financial Year of the BID Term.
- 7.2 The Council shall maintain an accurate and up to date list which identifies payment and/or non-payment of the BID Levy and shall make this available to the BID Company every 6 (six) months or at such times as reasonably requested.
- 7.3 BID Levy Payer queries regarding the purpose of the BID or levy will be dealt with by the BID Company. Such queries that are received directly by the Council will be referred to a named contact provided by the BID Company for resolution. Queries regarding payments and payment arrangements will be dealt with by the Council.
- 7.4 If the BID Company determines that there has been a change which may affect the amount of the BID Levy for the current or a future financial year or is aware of any change in the occupier of a hereditament or the merger or division of a hereditament (or provision of an additional hereditament) the BID Company shall inform the Council in writing accordingly. In accordance with Council procedures any appropriate changes will then be made to the BID Company's account by the Council.
- 7.5 The Council shall use all reasonable endeavours, which are consistent with its usual procedures for the collection of non-domestic rates, to collect the BID Levy on the date specified and thereafter on an annual basis.
- 7.6 The Council will not be responsible for voluntary contribution to the BID but the BID Company needs to include this in the BID Company's Report.

8 Payment to the BID Company and Reconciliation

- 8.1 The Council shall pay the BID company the first payment no later than 14 days after 1 June 2022. This payment shall be for the financial period 1 April 2022 31 March 2023. In the following Financial Years the Council shall pay the BID Company the First Collected Sum 30 working days following the 1st April in each of those Financial Years.
- 8.2 No later than 30 (thirty) Working Days after the sixth month following the Operational Start Date the Council shall pay the BID Company the Second Payment. In the following Financial Years, the Council shall pay the BID Company the Second Payment on 30 working days and six months following the Operational Date in such Financial Years.

9 Accounting Procedures and Monitoring

- 9.1 Every 6 (six) months (for the duration of BID Term) the Council shall provide the BID Company with a breakdown of:-
 - (i) the amount of BID Levy for each individual BID Levy Payer;
 - (ii) the BID Levy collected in relation to each BID Levy Payer;

- (iii) details (together with the outstanding unpaid sum) of those BID Levy Payers who have not paid the BID Levy during those 6 months:
- (iv) details of the Reminder Notices issued throughout that period.
- 9.2 Every six (6) months (for the BID Term) the BID Company shall provide the Council with the following details:
 - (a) the total amount of BID Levy received
 - (b) the total amount of income received from the Contributors (excluding the BID Levy)
 - (c) the total expenditure during that 6 (six) month period.
- 9.3 Within one (1) month from the date of receipt of the Annual Report the BID Company shall provide the BID Company Report to the Council.

10 <u>Termination</u>

- 10.1 The Council may not terminate the BID Arrangements under Regulation 18(1)(a) of the Regulations unless it shall have first served written notice on the BID Company and, in addition to holding a Public Meeting, shall have met with the BID Company as soon as is reasonably practicable to discuss and review the following:
 - 10.1.1 the basis of the Council's view that the BID Company has insufficient finances to meet its liabilities for the relevant period;
 - 10.1.2 the amount of its funds; and
 - 10.1.3 alternative means by which the deficit can be remedied and shall have allowed the BID Company a reasonable timescale within which to specify a financial solution that is acceptable to the Council.
- 10.2 The Council may not terminate the BID Arrangements under Regulation 18(1)(b) of the Regulations unless it shall have first served written notice on the BID Company setting out its intention to do so and shall have met with the BID Company as soon as is reasonably practicable to discuss and review the following:
 - 10.2.1 the services or works which the Council is no longer able to provide together with confirmation and details as to why such works or services cannot be provided;

- 10.2.2 whether such works or services are of material importance to the BID so that termination of the BID Arrangements is the only option;
- 10.2.3 alternative means of procuring the said services or works by third parties or increased financial funding from the BID Company; and
- 10.2.4 alternative replacement services or works which will be acceptable to the BID Company;

and shall have afforded the BID Company a reasonable timescale within which to specify a practical solution that is acceptable to the Council.

- 10.3 If the BID Company shall fail to attend a meeting at a time specified by the Council on a Working Day following the giving of five (5) Working Days' notice then the Council shall have discharged its obligations as appropriate to meet with the BID Company.
- 10.4 In the event that the Council is not satisfied with the solutions offered by the BID Company or if no solution is offered, and subject to consideration of representations made by any BID Levy Payer at the Public Meeting then the Council shall be permitted to terminate the BID Arrangements provided that notice by the Council to terminate the BID shall be provided to the BID Company no less than twenty eight (28) days prior to termination taking place.
- 10.5 Upon termination of the BID Arrangements the Council shall ascertain whether there is a credit in the BID Revenue Account and in the event that there are sufficient funds in the BID Revenue Account amounting to a refund of at least £5 for each BID Levy Payer (having already deducted a reasonable sum for the administration of such refund) then the Council shall:
 - 10.5.1 calculate the amount to be refunded to each BID Levy Payer;
 - 10.5.2 ensure that the amount to be refunded is calculated by reference to the amount payable by each BID Levy Payer for the last chargeable period; and
 - make arrangements for the amount calculated to be credited against any outstanding liabilities of each BID Levy Payer or, where there are no such liabilities, refunded to the BID Levy Payer. For the avoidance of doubt Credits £5 or less will not be refunded.
- 10.6 Upon termination of the BID the Council shall notify the BID Levy Payers of such termination in accordance with Regulation 18(6) of the Regulations together with confirmation as to whether any part of the BID Levy is to be repaid to BID Levy payers in accordance with **Clause 11.5**.
- 10.7 The BID Company shall not terminate the BID Arrangements if:

- 10.7.1 the works or services under the BID Arrangements are no longer required; or
- 10.7.2 the BID Company is unable, due to any cause beyond its control to provide works and services which are necessary for the BID to continue;

unless and until it shall have first served a written notice on the Council setting out its intention to do so and setting out full particulars as to how such decision has been reached and allowed the Council at least twenty eight (28) days to submit written representations for consideration by the BID Company and thereafter carried out a proper consultation with all relevant representatives, including representatives of the business community of the BID Area as considered appropriate by the Council.

- 10.8 Upon termination of the BID Arrangements the BID Company shall notify the Council of such termination in accordance with Regulation 18(5) and the Council shall notify the BID Levy Payers pursuant to Regulation 18(6) together with confirmation as to whether any part of the BID Levy is to be repaid to BID Levy Payers in accordance with **Clause 11.5**.
- 10.9 The BID Company shall not be permitted to terminate the BID Proposal where:
 - (a) the works or services under the BID Proposal are no longer required; or
 - (b) the BID Company is unable, due to any cause beyond its control to provide works and services which are necessary for the BID to continue

unless and until it has served the BID Company's Termination Notice on the Council and thereafter carried out a proper consultation with all relevant representatives of the BID Area as considered appropriate by the Council.

10.10 Upon termination of the BID Proposal the BID Company shall notify the Council of such termination in accordance with Regulation 18(5) and the Council shall notify the BID Levy payers pursuant to Regulation 18(6) together with confirmation as to whether any part of the BID Levy is to be repaid to BID Levy payers in accordance with clause 11.6

11 **Confidentiality**

- 11.1 The parties shall not disclose any Confidential Information and shall use all reasonable endeavours to prevent their employees and agents from making any disclosure to any person of any Confidential Information.
- 11.2 **Clause 11** shall not apply to:

- 11.2.1 any disclosure of Confidential Information that is reasonably required by persons engaged in the performance of its obligations under the Agreement;
- any Confidential Information which a party can demonstrate is already generally available and in the public domain otherwise than as a result of a breach of this **Clause 12**;
- 11.2.3 any disclosure to enable a determination to be made under the Dispute Resolution Procedures;
- any disclosure which is required by any Legislation (including any order of a court of competent jurisdiction), any Parliamentary obligation or the rules of any stock exchange or governmental or regulatory authority having the force of law;
- 11.2.5 any disclosure of Confidential Information which is already lawfully in the possession of the receiving party, prior to its disclosure by the disclosing party;
- 11.2.6 any disclosure of Confidential Information by the Council to any other Relevant Authority;
- 11.2.7 any disclosure for the purpose of the examination and certification of a party's accounts;
- 11.2.8 any examination pursuant to the Audit Commission Act 1998 of the economy, efficiency and effectiveness with which the Council has used its resources;
- 11.2.9 disclosure to a party's professional advisers:
- 11.2.10 disclosure to the Council's members;
- 11.2.11 any disclosure required or permitted by the Freedom of Information Act 2000 or in compliance with the FOIA Scheme;
- 11.2.12 any disclosure made by a party following the prior written consent of the party owning the Confidential Information;
- 11.2.13 any disclosure made by a party where it has requested the owning party to consent to such disclosure and the owning party has either: -
 - 11.2.13.1 failed to respond within 10 Working Days of the issue of such request;
 - 11.2.13.2 refused such request and has failed to set out its reasons for such refusal; or

- 11.2.13.3 unreasonably refused to grant such consent or has granted it on terms or subject to conditions which are unreasonable:
- 11.2.14 any disclosure made following the Confidentiality Expiry Date.
- 11.3 Where disclosure is permitted under **Clause 11.2**, other than **Clauses 11.2.4**, **11.2.7**, **11.2.8** and **11.2.12**, the recipient of the information shall be made subject to the same obligation of confidentiality as that contained in this Agreement.
- 11.4 For the purposes of the Audit Commission Act 1998 the District Auditor may examine such documents as he may reasonably require which are owned, held or otherwise within the control of the BID Company and may require the BID Company to produce such oral or written explanation as he considers necessary.
- 11.5 CLA may investigate complaints of injustice in consequence of maladministration against the Council under the Local Government Act 1974 which can include complaints relating to the BID Arrangements. If such a complaint is made the BID Company shall:
 - 11.5.1 fully and promptly answer whether oral or written communications from the CLA and shall send the Council a copy of any communication to the CLA at the same time as it is sent to the CLA;
 - 11.5.2 co-operate fully and courteously in any investigation by the CLA;
 - 11.5.3 fully and promptly respond to any communication from the Council concerning the complaint so that the Council may answer any issue raised by the CLA directly with the Council;
 - 11.5.4 Pay to the Council any compensation paid as a result of a finding of maladministration if and to the extent that maladministration was caused to by any act or omission of the BID Company subject to a maximum of two thousand pounds.
- 11.6 In relation to all Personal Data, the BID Company shall at all times comply with the DPA as a data controller if necessary, including maintaining a valid and up to date registration or notification under the DPA covering the data processing to be performed in connection with the BID Arrangements.
 - 11.6.1 The BID Company shall only undertake processing of Personal Data reasonably required in connection with the BID Arrangements and shall not transfer any Personal Data to any country or territory which is not an EEA state.
 - 11.6.2 The BID Company shall not disclose Personal Data to any third parties other than:

- 11.6.2.1 to employees to whom such disclosure is reasonably necessary in order for the BID Company to carry out the BID Arrangements
- 11.6.2.2 to the extent required under a court order,

provided that disclosure under Clause 11.6.2.1 is made subject to written terms substantially the same as, and no less stringent than, the terms contained in this Clause 11.6 and that the BID Company shall give notice in writing to the Council of any disclosure of Personal Data it is required to make under Clause 11.6.2.2 immediately it is aware of such a requirement.

11.6.3 The BID Company shall bring into effect and maintain all technical and organisational measures to prevent unauthorised or unlawful processing of Personal Data and accidental loss or destruction of, or damage to, Personal Data including but not limited to take reasonable steps to ensure the reliability of staff having access to the Personal Data and the Council may be entitled to obtain from the BID Company, at reasonable intervals (but not more than once in any Financial Year), a written description of such technical and organisational methods.

12 Notices

- 12.1 Any notice shall be sufficiently served if served personally on the addressee, or if sent by prepaid first or second class or recorded delivery post, to the correct address set out at the beginning of this agreement.
- 12.2 The Council and the BID Company may by notice to the other party change its address for service as indicated in **Clause 13.2** or in any previous notice issued under **Clause 13.3** take effect no earlier than seven (7) days from the service of such notice.
- 12.3 Any notice served in accordance with Clause 13 shall be presumed to have been received at the time stated in the Service Table: -

SERVICE TABLE					
	METHOD OF SERVICE	TIME OF RECEIPT	ADDITIONAL FORMALITIES REQUIRED		
1.	Personal Service	Time of service	None		

3.	Second Class Post	On the second Working None Day after the date of posting
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13 <u>Miscellaneous</u>

- 13.1 For the avoidance of doubt where any part of this Agreement is incompatible with the Regulations or any other regulations which the Secretary of State may issue pursuant to Part IV of the Local Government Act 2003 then the parties shall endeavour to agree an amendment to the Agreement and if they fail to reach agreement, either party may institute the Dispute Regulations Procedures.
- 13.2 The headings appearing in this Agreement are for ease of reference only and shall not affect the construction of this Agreement.
- 13.3 References to the Council include its successors to its functions as a billing authority.
- 13.4 A reference to any Act of Parliament or to any Order, Regulation, Statutory Instrument, or the like shall include a reference to any amendment or reenactment of the same.
- 13.5 This Agreement constitutes the entire agreement and understanding of the parties as to the subject of this Agreement and, save as may be expressly referred to or referenced in this Agreement supersedes all prior representations, writings, negotiations or understandings with respect to this Agreement except in respect of any fraudulent misrepresentation made either by the Council or the BID Company.

14 Rights and Duties Reserved

For the avoidance of doubt it is hereby agreed and declared that nothing in this Agreement, express or implied, shall prejudice or affect the Council's rights, powers, duties and obligations in the exercise of its functions as a local authority and the rights, powers, duties and obligations of the Council under all public and private statutes, bye-laws, orders, regulations and statutory instruments may be fully and effectively exercised in relation to the subject matter of this Agreement and any consent, approval, licence or permissions required under this Agreement unless stated otherwise shall be in addition to, and not in substitution for, any consent, approval, licence or permissions required to be obtained under any statute, bye-laws or other Legislation.

15 Contracts (Rights Of Third Parties) Act 1999

The Contracts (Rights of Third Parties) Act 1999 shall not apply to this Agreement. Therefore a person who is not a party to this Agreement shall

not be able to enforce any of its terms against either the Council or the BID Company.

16 <u>Dispute Resolution</u>

The following provisions shall apply in the event of a dispute:

16.1 Resolution by Senior Officers

Any dispute or difference of any kind whatsoever arising between the parties out of or in connection with this Agreement shall first be discussed by the Chairman of the BID Company and the Council's Director of Corporate Services and Governance (or their respective nominated representatives).

16.2 **Mediation**

If the parties are unable to resolve the dispute under **Clause 16.1** they may decide to refer the dispute to mediation on the terms of the latest model mediation procedure produced by the Centre for Effective Dispute Resolution, subject to the proviso that any such mediation shall be completed within four (4) weeks of referral (or such longer period as the parties may agree).

IN WITNESS of which this Agreement h	nas been executed by the parties as a
THE COMMON SEAL OF HASTINGS BOROUGH COUNCIL was affixed to this contract	
in the presence of:-	
Authorised signatory	
EXECUTED as a deed by Love Hastings Incorporated by:	
Director	
Director	